

Request for Expressions of Interest

The National Center for Environmental Compliance (NCEC) – PPP Environmental Inspection Services Project.

Issuance Date: 17 Sep 2025

Closing Date: 6 Oct 2025

Prepared by:

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Glossary of Terms

EOI	Expression of Interest.
Government	The Government of the Kingdom of Saudi Arabia.
NCP	National Center for Privatization & PPP.
PPP	Public Private Partnership.
Procurer	The National Center for Environmental Compliance (NCEC), acting as the Contracting Authority to manage the tender process.
Project	The project being the subject of this EOI as further defined in the Project Background section below.
Project Agreement	The main Project document for the Project to be entered into between the Procurer and the successful bidder OR Project Company.
RFQ	Request for Qualifications.
RFP	Request for Proposals.
Submission Deadline	15:00 PM KSA time on 24 Sep 2025
PSP Law	The Private Sector Participation Law, its Governing Rules, and Implementing Regulations which regulate PPP projects in Saudi Arabia.
Advisors	Refers collectively to KPMG, Alburhan, and MORES
Consortium	A group of companies or entities jointly bidding for the project, with roles clearly defined.

Project Background

The National Center for Environmental Compliance (NCEC) was established in 2020 in line with KSA's Vision 2030 and National Environment Strategy (NES) to lead the charge in addressing environmental concerns. A key mandate for NCEC is to monitor the compliance of entities with potential environmental impact by performing inspections on such entities.

The National Center for Environmental Compliance (NCEC) is putting forward the Project to enhance the environmental inspection process and outcomes, in collaboration with the private sector through a Public-Private Partnership (PPP). Under this arrangement, the private sector will be entrusted with a service PPP contract, serving as a valuable partner in achieving environmental compliance goals.

NCEC is the Procurer of the project and assumes the role of both the sponsor and the grantor responsible for any future contractual agreement with the private sector regarding this project.

The Procurer, with the support of NCP, is pleased to invite EOIs in relation to the Operation and Management (O&M) of Environmental Inspection Services in the Kingdom of Saudi under Public-Private Partnership (PPP) Arabia (the "**Project**").

The Project is being tendered as a PPP through a public competition in accordance with the Private Sector Participation Law, Governing Rules and Implementing Regulations.

The Project will be executed by Private Operator pursuant to a Project Agreement to be executed between the Procurer and the successful bidder OR consortium.

Project Objectives

The objectives of the Project are to transform the Kingdom's environmental compliance framework by leveraging private sector expertise, advanced technologies, and global best practices. This initiative is designed to address current challenges in the inspection system and deliver measurable improvements in efficiency, quality, and coverage. The key objectives of the project are:

- Improve efficiency and effectiveness of environmental inspections: Enhance the efficiency of the inspection process by increasing the number of relevant inspections conducted within a specific timeframe. Also improve the analysis of data collected from these inspections to extract valuable insights for pertinent policy decision-making.
- Improve quality: Ensure the employment of specialized and skilled inspectors who possess the necessary expertise to conduct relevant inspections. In addition, it is crucial to equip inspectors with relevant equipment to conduct efficient and conclusive inspections.
- Improve coverage: NCEC plans to inspect all entities and activities with potential environmental impact. However, due to limitations in resources—financial and human—this goal has been challenging to achieve. The retained inspection model that incorporates risk-based inspections along with self-monitoring, will help expand the reach to all entities while focusing inspections on most risky or priority sectors and entities. This prospective model will reduce the burden on NCEC while optimizing coverage.
- Support NCEC effort on the digitalization of the environment inspection: by providing, if required, a platform that allows the efficient implementation of the retained inspection model and data analysis of the self-reports as well as compliance history of entities. The platform is expected to identify priority/ target entities for inspections.

The Procurer is seeking a private sector operator to Operate the inspection services for a period of 10 years and carry out the following activities:

- Conduct inspections on facilities with environmental impact, which could reach about 250,000 facilities across the Kingdom, supporting registering facilities in the center's database, ensuring the facilities' compliance with Environmental Law and relevant executive regulations.
- Hire and training environmental inspectors according to the required skills.
- Provide vehicles and all necessary equipment to carry out environmental inspections according to the best global practices and aligned with the latest technology.
- Provide a modern electronic system to record the outputs of inspection visits and transfer data to the information center of the National Center for Environmental Compliance.
- Submit comprehensive and quality inspection reports to the center for each inspection visit; and
- Transfer the human resources and equipment to the Procurer or its nominee at the end of the contract duration.

Project Schedule

The tender process includes this EOI phase and will be followed by an RFQ process to pre-qualify several experienced parties and / or consortia capable of delivering the Project and who will in turn receive an RFP.

The provisional dates for each stage of the tender process are as follows:

	Milestone	Date
1	EOI issuance	17/09/2025
2	EOI Submission Deadline	06/10/2025
3	RFQ issuance	11/11/2025
4	RFQ submission deadline	10/12/2025
5	RFP issuance	28/01/2026
6	Proposal submission deadline	28/04/2026
7	Announcement of Preferred Bidder	24/09/2026
8	Commercial Close	03/12/2027
9	Financial Close	14/01/2028
10	Services Availability Date	14/07/2028

EOI Requirements

The Procurer is interested in receiving EOI responses, with the information set out in the Annex to this document, from interested parties with a track record and experience in operating inspection services similar to those envisaged by this Project.

The Procurer understands that interested participants may wish to form a consortium to bid for the Project, but at this stage of the process, interested companies and firms should respond individually to the EOI and demonstrate their individual expertise across the key areas. However, they can also indicate their likely consortium partners, if any.

Interested parties will be expected to provide full details of their consortium partners (if applicable) at the RFQ phase.

A RFQ will be sent to all parties who have expressed interest in the Project whether pursuant to this EOI, in response to publication of the RFQ, or as otherwise permitted by the Procurer¹.

Interested parties should submit their response to this EOI in electronic format (PDF files), via the National Center for Environmental Compliance (NCEC) using the following link:
[\[https://ncec.gov.sa/ar/AboutCenter/OurPartner/PartnersAnnouncement1/Pages/default.aspx\]](https://ncec.gov.sa/ar/AboutCenter/OurPartner/PartnersAnnouncement1/Pages/default.aspx)

EOI responses are requested to be submitted by the Submission Deadline.

All EOI responses submitted to the Procurer shall become the property of the Procurer immediately upon such submission.

Following the Submission Deadline, a list of the names of all EOI respondents shall be published on the website of the Procurer and NCP. [www.ncec.gov.sa]

The Procurer reserves the right, at its discretion, to consider or not consider any responses submitted after the Submission Deadline, with no obligation or liability whatsoever.

Issued by National Center for Environmental Compliance (NCEC) on [17 Sep 2025].

Annex – EOI Form

The following information shall be submitted by EOI respondents.

[Interested Party Letterhead]

[Date]

To:

The National Center for Environmental Compliance (NCEC)

Al shaohda Dist 7036

Zip Code 12341-3000

Kingdom of Saudi Arabia

Dear National Center for Environmental Compliance (NCEC) team,

We express our interest in participating in the tender for the National Center for Environmental Compliance (NCEC) – PPP Environmental Inspection Services under Public-Private Partnership (PPP) Project, as a prospective bidder.

We have provided the requested information as part of this EOI as follows:

Name of Company
Company/ description
(including brief company profile, history and scope of activities as well as an indication of the potential role that the interested party intends to perform in relation to the Project e.g. as the sole developer or lead developer as part of a consortium, etc.)
Brief description of relevant experience
(including any similar projects containing a similar scope of services)
Legal status of Company
(including jurisdiction of its incorporation and whether or not listed on a stock exchange)

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Address of Company

(relevant branch)

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Point of Contact

(Name, title, phone and email address for person to whom all future correspondence will be sent)
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Interest to form a Consortium (optional)

(include names of potential partners for a consortium (if applicable), the intended role of the consortium members and the scope they would intend to deliver, for example, finance, design services, construction services, facilities management services, etc.

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Yours sincerely,

Interested party representative name:

Interested party representative position:

Interested party representative signature:

Company Stamp